

South Hams District Council
Base Budget for the Financial Year 2021/22

Service Group	SLT Budget Holder	20/21 Base Net Budget	20/21 Adjusted COVID-19 Base Budget	20/21 Virements	20/21 Revised Net Budget	21/22 Pressures/(Savings)	21/22 Reversal of COVID-19 Pressures	21/22 Budget Preparation Virements	21/22 Salary Estimate Virements	21/22 Final Base Budget	
											£'s
a)	Customer Service & Delivery	Steve Mullineaux	7,251,382	8,237,382	(104,978)	8,132,404	346,440	(986,000)	(137,850)	62,478	7,417,472
b)	Place & Enterprise	Chris Brook	(1,730,463)	178,537	52,000	230,537	(3,216)	(1,909,000)	122,700	(2,100)	(1,561,079)
c)	Governance & Assurance	Drew Powell	4,649,438	5,026,438	1,700	5,028,138	141,728	(377,000)	15,808	10,900	4,819,574
d)	Strategic Finance	Lisa Buckle	576,858	(1,753,142)	51,278	(1,701,864)	334,000	1,959,000	(658)	(71,278)	519,200
Total			10,747,215	11,689,215	0	11,689,215	818,952	(1,313,000)	0	0	11,195,167
Contributions to/(from) Earmarked Reserves			596,457	(33,543)							414,600
Contributions to/(from) Unearmarked Reserves			0	(312,000)							0
Reversal of Depreciation			(1,933,000)	(1,933,000)							(1,933,000)
Net Budget Total			9,410,672	9,410,672							9,676,767
Funded by:											
Localised Business Rates			2,155,000	2,155,000							2,353,520
Business Rates Pooling Gain			225,000	225,000							125,000
Council Tax (an increase of £5 in 21/22)			6,562,617	6,562,617							6,718,291
Collection Fund Surplus/(Deficit)			60,000	60,000							(30,397)
Rural Services Delivery Grant			408,055	408,055							428,206
Lower Tier Services Grant			0	0							82,147
Total			9,410,672	9,410,672							9,676,767

a)	Customer Service & Delivery	ELT Budget Holder	20/21 Base Net Budget	20/21 Adjusted COVID-19 Base Budget	20/21 Virements	20/21 Revised Net Budget	21/22 Pressures/(Savings)	21/22 Reversal of COVID-19 Pressures	21/22 Budget Preparation Virements	21/22 Salary Estimate Virements	21/22 Final Base Budget
S1010	Customer Contact Centre	Sarah Moody	435,500	435,500	(146,000)	289,500	9,100	0	0	(100)	298,500
S1020	Planning Applications and Advice	Pat Whymer	(807,600)	(532,600)	0	(532,600)	(1,500)	(275,000)	0	0	(809,100)
S1040	Local Land Charges	Pat Whymer	(143,000)	(92,000)	0	(92,000)	0	(51,000)	0	0	(143,000)
S1304	Grounds Maintenance	Sarah Moody	522,195	522,195	0	522,195	7,300	0	(36,410)	18,600	511,685
S1501	General Health	Ian Luscombe	11,000	11,000	0	11,000	0	0	0	0	11,000
S1503	Public Health	Ian Luscombe	(16,323)	(16,323)	0	(16,323)	0	0	(14,700)	0	(31,023)
S1531	Licensing	Ian Luscombe	(190,900)	(110,900)	0	(110,900)	0	(80,000)	2,000	0	(188,900)
S1533	Pest Control	Ian Luscombe	13,500	13,500	0	13,500	0	0	0	0	13,500
S1534	Pollution Control	Ian Luscombe	(4,100)	8,900	0	8,900	0	(13,000)	0	0	(4,100)
S1535	Food Safety	Ian Luscombe	2,750	2,750	0	2,750	0	0	0	0	2,750
S1536	Health & Safety at Work	Ian Luscombe	9,900	9,900	0	9,900	0	0	0	0	9,900
S1544	Community Safety	Ian Luscombe	5,600	5,600	0	5,600	0	0	0	0	5,600
S1545	Emergency Planning	Ian Luscombe	9,600	9,600	0	9,600	0	0	0	0	9,600
S1550	Housing Standards	Ian Luscombe	1,000	1,000	0	1,000	0	0	3,350	0	4,350
S1551	Homelessness	Isabel Blake	153,300	281,300	(18,500)	262,800	0	(128,000)	(52,090)	0	82,710
S1552	Housing Advice	Isabel Blake	3,000	3,000	0	3,000	0	0	0	0	3,000
S1555	Private Sector Housing Renewal	Ian Luscombe	0	0	0	0	0	0	0	0	0
S1565	Housing Benefit Payments	Isabel Blake	13,000	158,000	0	158,000	145,000	(145,000)	0	0	158,000
S1568	Housing Benefit Administration	Isabel Blake	(195,300)	(195,300)	0	(195,300)	0	0	13,400	0	(181,900)
S1571	Council Tax Collection	Isabel Blake	(386,600)	(308,600)	0	(308,600)	0	(78,000)	0	0	(386,600)
S1574	Council Tax Support	Isabel Blake	(84,000)	(84,000)	0	(84,000)	0	0	0	0	(84,000)
S1998	Case Management Customer Service & Delivery	Sarah Moody	2,135,978	2,135,978	4,522	2,140,500	(5,400)	0	0	131,200	2,266,300
S1999	Specialists Customer Service & Delivery	Catherine Bowen	2,010,400	2,010,400	23,000	2,033,400	57,722	0	(6,600)	(6,722)	2,077,800

S2734	Pannier Markets	Ian Luscombe	(90,900)	(57,900)	0	(57,900)	0	(33,000)	930	0	(89,970)
S4001	Senior Leadership Team	Andy Bates	273,700	273,700	0	273,700	8,300	0	(200)	7,300	289,100
S4002	Extended Leadership Team	Andy Bates	581,100	581,100	0	581,100	15,000	0	0	24,400	620,500
S4004	Corporate Training & Occupational Health	Andy Wilson	38,900	38,900	900	39,800	0	0	(900)	0	38,900
S4005	Case Management Service Based Training	Sarah Moody	25,800	25,800	0	25,800	0	0	0	0	25,800
S4015	Specialists Service Based Training	Catherine Bowen	29,500	29,500	0	29,500	0	0	0	0	29,500
S4041	Internal Audit	Catherine Bowen	74,600	74,600	2,200	76,800	1,700	0	700	(10,500)	68,700
S4082	Landline Telephones	Mike Ward	39,700	39,700	0	39,700	0	0	0	0	39,700
S4084	ICT Support Contracts	Mike Ward	568,820	568,820	3,000	571,820	7,457	0	(42,930)	0	536,347
S4085	Mobile Phones	Mike Ward	19,000	19,000	0	19,000	0	0	0	0	19,000
S4086	ICT Hardware Replacement	Mike Ward	36,600	36,600	0	36,600	0	0	0	0	36,600
S4087	Photocopiers/MFD's	Mike Ward	33,900	33,900	0	33,900	0	0	0	0	33,900
S4100	Specialists Human Resources CoP	Catherine Bowen	90,800	90,800	6,300	97,100	3,000	0	200	1,600	101,900
S4101	Specialists Legal CoP	Catherine Bowen	142,300	142,300	0	142,300	4,700	0	0	(4,800)	142,200
S4102	Specialists Design CoP	Catherine Bowen	49,500	49,500	0	49,500	1,700	0	0	(800)	50,400
S4103	Specialists Finance CoP	Catherine Bowen	193,900	193,900	12,000	205,900	5,900	0	(2,500)	(4,300)	205,000
S4104	Specialists ICT CoP	Catherine Bowen	247,900	247,900	2,000	249,900	10,000	0	(1,200)	(7,900)	250,800
S4150	Case Management Support Services	Sarah Moody	407,400	407,400	5,600	413,000	6,300	0	(900)	(31,700)	386,700
S4155	Case Management Digital Mail Room	Sarah Moody	72,600	72,600	0	72,600	3,300	0	0	(1,900)	74,000
S4160	Corporate Management	Pauline Henstock	149,600	149,600	0	149,600	0	0	0	0	149,600
S4185	Specialists Strategy & Projects	Catherine Bowen	81,100	81,100	0	81,100	3,000	0	0	(13,000)	71,100
S4196	ICT Customer Support	Sarah Moody	95,100	95,100	0	95,100	3,100	0	0	(35,100)	63,100
S4199	Central Service Overheads	Catherine Bowen	77,900	77,900	0	77,900	0	0	0	(3,800)	74,100
S6040	Borrowing Costs	Pauline Henstock	716,662	716,662	0	716,662	60,761	0	0	0	777,423
S6050	Interest & Investment Income	Pauline Henstock	(203,000)	(20,000)	0	(20,000)	0	(183,000)	0	0	(203,000)
			7,251,382	8,237,382	(104,978)	8,132,404	346,440	(986,000)	(137,850)	62,478	7,417,472

(1) (2) (1)+(2)=2a (3) (4) (5) (6) (2a)+(3)+(4)+(5)+(6)

b)	Place & Enterprise	Budget Manager	20/21 Base Net Budget	20/21 Adjusted COVID-19 Base Budget	20/21 Virements	20/21 Revised Net Budget	21/22 Pressures/(Savings)	21/22 Reversal of COVID-19 Pressures	21/22 Budget Preparation Virements	21/22 Salary Estimate Virements	21/22 Final Base Budget
			£'s	£'s	£'s	£'s	£'s	£'s	£'s	£'s	£'s
S1030	Economic Development	Sarah Gibson	(700)	(700)	0	(700)	0	0	0	0	(700)
S1060	Community Development	Sarah Gibson	132,400	132,400	0	132,400	3,000	0	0	0	135,400
S1070	Environmental Initiatives	Sarah Gibson	46,300	46,300	0	46,300	0	0	0	0	46,300
S1104	Land & Investment Properties	Laura Wotton	(911,600)	(911,600)	0	(911,600)	0	0	(5,910)	0	(917,510)
S1165	Follaton House Offices	Laura Wotton	235,139	267,139	0	267,139	1,700	(32,000)	11,540	1,000	249,379
S1301	Community Parks & Open Spaces	Laura Wotton	108,900	185,900	(12,400)	173,500	0	(77,000)	58,480	0	154,980
S1305	Cemeteries & Burials	Laura Wotton	28,500	28,500	0	28,500	0	0	(7,230)	0	21,270
S1306	Countryside Recreation	Laura Wotton	500	500	0	500	0	0	0	0	500
S1309	Tree Maintenance	Laura Wotton	0	0	0	0	0	0	42,000	0	42,000
S1311	Outdoor Sports & Recreation	Laura Wotton	137,879	157,879	0	157,879	24,621	(20,000)	4,130	0	166,630
S1365	Flood Defence & Land Drainage	Laura Wotton	46,400	46,400	0	46,400	0	0	(26,020)	0	20,380
S1367	Coast Protection	Laura Wotton	53,700	83,700	0	83,700	0	(30,000)	(34,650)	0	19,050
S1400	Employment Estates	Laura Wotton	(404,943)	(185,943)	(12,400)	(198,343)	(10,000)	(219,000)	39,673	(11,000)	(398,670)
S1558	Housing Strategy	Sarah Gibson	2,800	2,800	0	2,800	0	0	0	0	2,800
S2002	Beach & Water Safety	Cam Sims-Sterling	42,500	42,500	0	42,500	0	0	(7,950)	0	34,550
S2005	Salcombe Harbour	Cam Sims-Sterling	0	0	0	0	0	0	0	0	0
S2010	Dartmouth Lower Ferry	Cam Sims-Sterling	26,100	271,100	0	271,100	12,500	(245,000)	(2,110)	10,200	46,690
S2030	Totnes Depot	Laura Wotton	27,400	27,400	0	27,400	0	0	(960)	0	26,440
S2043	Ivybridge Depot	Laura Wotton	24,475	24,475	0	24,475	0	0	2,390	0	26,865
S2044	Torr Quarry Depot	Laura Wotton	11,000	11,000	0	11,000	0	0	(5,800)	0	5,200
S2101	Car & Boat Parking	Laura Wotton	(1,713,750)	(427,750)	(15,900)	(443,650)	2,700	(1,286,000)	26,890	(700)	(1,700,760)
S2310	Dog Warden Service	Laura Wotton	5,000	5,000	0	5,000	0	0	0	0	5,000
S2400	Public Conveniences	Sarah Gibson	458,937	458,937	0	458,937	(46,737)	0	35,627	0	447,827
S2841	Repairs & Maintenance	Laura Wotton	(92,700)	(92,700)	92,700	0	9,000	0	(7,400)	(1,600)	0
S2884	Supervisors Vehicles	Laura Wotton	5,300	5,300	0	5,300	0	0	0	0	5,300
			(1,730,463)	178,537	52,000	230,537	(3,216)	(1,909,000)	122,700	(2,100)	(1,561,079)

		(1)	(2)	(1)+(2)= 2a	(3)	(4)	(5)	(6)	(2a)+(3)+(4)+(5)+(6)		
c)	Governance & Assurance	Budget Manager	20/21 Base Net Budget	20/21 Adjusted COVID-19 Base Budget	20/21 Virements	20/21 Revised Net Budget	21/22 Pressures/ (Savings)	21/22 Reversal of COVID-19 Pressures	21/22 Budget Preparation Virements	21/22 Salary Estimate Virements	21/22 Final Base Budget
			£'s	£'s	£'s	£'s	£'s	£'s	£'s	£'s	£'s
S1310	Leisure Centres	Jane Savage	(176,300)	(176,300)	0	(176,300)	0	0	0	0	(176,300)
S2017	Street and Beach Cleaning	Jane Savage	1,099,747	1,099,747	0	1,099,747	35,100	0	9,598	0	1,144,445
S2701	Waste & Recycling Collection Contract	Jane Savage	2,778,367	3,039,367	32,500	3,071,867	89,528	(261,000)	2,240	0	2,902,635
S2713	Trade Waste Services	Jane Savage	(48,400)	117,600	0	117,600	10,400	(166,000)	0	0	(38,000)
S2716	Food Waste Services	Jane Savage	(3,400)	(3,400)	0	(3,400)	0	0	0	0	(3,400)
S3001	Electoral Registration	Neil Hawke	146,200	146,200	0	146,200	2,400	0	0	(7,500)	141,100
S3030	Staff Forum	Lesley Crocker	5,000	5,000	0	5,000	0	0	0	0	5,000
S3041	Communications & Media	Lesley Crocker	66,030	66,030	(30,800)	35,230	1,400	0	(200)	2,100	38,530
S3050	Democratic Representation & Management	Darryl White	311,754	261,754	0	261,754	0	50,000	0	0	311,754
S3051	Member Support & Democratic Services	Darryl White	83,600	83,600	0	83,600	2,900	0	(300)	16,300	102,500
S4200	Insurance	Neil Hawke	329,040	329,040	0	329,040	0	0	0	0	329,040
S4511	Building Control Services	Jane Savage	57,800	57,800	0	57,800	0	0	4,470	0	62,270
			4,649,438	5,026,438	1,700	5,028,138	141,728	(377,000)	15,808	10,900	4,819,574

		(1)	(2)	(1)+(2)= 2a	(3)	(4)	(5)	(6)	(2a)+(3)+(4)+(5)+(6)		
d)	Strategic Finance	Budget Manager	20/21 Base Net Budget	20/21 Adjusted COVID-19 Base Budget	20/21 Virements	20/21 Revised Net Budget	21/22 Pressures/ (Savings)	21/22 Reversal of COVID-19 Pressures	21/22 Budget Preparation Virements	21/22 Salary Estimate Virements	21/22 Final Base Budget
			£'s	£'s	£'s	£'s	£'s	£'s	£'s	£'s	£'s
S4009	Non Distributed Costs	Lisa Buckle	539,200	539,200	51,278	590,478	0	0	0	(71,278)	519,200
S4010	Inflation/Pension Provision	Lisa Buckle	0	0	0	0	0	0	0	0	0
S4011	Steady State Review	Lisa Buckle	0	0	0	0	0	0	0	0	0
S4175	COVID-19 Government Tranche Funding	Lisa Buckle	0	(2,330,000)	0	(2,330,000)	371,000	1,959,000	0	0	0
S6021	Council Tax Support Grant	Lisa Buckle	37,658	37,658	0	37,658	(37,000)	0	(658)	0	0
			576,858	(1,753,142)	51,278	(1,701,864)	334,000	1,959,000	(658)	(71,278)	519,200